

**Strategic Plans – Comparative Worksheet  
Kindergarten to College Workgroup  
Meeting July 25, 2007**

*Board of Education (BOE) purpose:*

- Long-range planning
- Coordinating and evaluating policies and programs for the state's educational systems

<b>Governor's Homework Assignments</b>	<b>Office of Public Instruction (OPI)</b>	<b>Board of Public Education (BPE)</b>	<b>Board of Regents (BOR)/ Office of the Commissioner of Education (OCHE)</b>
<b>School Readiness</b> <ul style="list-style-type: none"> <li>Kids ready for school</li> <li>Schools ready for kids</li> </ul>	<b>Goal 1:</b> Support schools so that all students can achieve high standards  <b>Action:</b> <ul style="list-style-type: none"> <li>Implement full time kindergarten (<b>2007 LEG SESSION</b>)*</li> <li>Serve on the Governor's School Readiness Taskforce (convened by DPHHS)</li> </ul>	<b>Goal 1:</b> Ensure that all school districts successfully implement and meet Montana's education standards	<b>Goal I:</b> Increase the overall educational attainment of Montanans through increased participation, retention, and completion rates in the Montana University System.  <b>Action:</b> <ul style="list-style-type: none"> <li>Expand and improve Teacher Education programs with focus on early childhood development</li> <li>Convene School Counseling Leadership Task Force (OPI, OCHE, BPE)</li> <li>Implement Speech Pathology program (<b>2007 LEG SESSION</b>)</li> <li>Serve on Governor's School Readiness Taskforce (convened by DPHHS)</li> </ul>

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<p><b>Students ready for college and work</b></p> <ul style="list-style-type: none"> <li>• Increase high school and college graduation rates</li> <li>• Decrease high school dropout rate/ increase college participation and retention rates</li> <li>• Dual credit &amp; enrollment</li> <li>• Global Competitiveness (math &amp; science)</li> <li>• Build a ready workforce</li> </ul> <p><b>REVISE AND MERGE WITH TECHNOLOGY FRAMEWORK</b></p>	<p><b>Goal 4:</b> Deliver quality instruction through professional development</p> <p><b>Goal 5:</b> Support accountability and improvement in all Montana schools</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>• Serve on Integrated Data Management Coordination Committee (OPI, OCHE, DLI, etc) and build student data system (2007 LEG SESSION)</li> <li>• Create Dual Credit and Enrollment policies with BPE</li> <li>• Hire American Indian Achievement Gap specialists and six Curriculum specialists (2007 LEG SESSION)</li> <li>• Expand Adult Education Services (2007 LEG SESSION)</li> <li>• Implement funds for Gifted and Talented program (2007 LEG SESSION)</li> </ul>	<p><b>Goal 3:</b> Create clear pathways for students to become life-long learners</p> <p><b>Goal 4:</b> Work toward the adequate funding of a quality Montana public education system to ensure that students and schools achieve/perform to high academic standards.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>• Create Dual Credit and Enrollment policies</li> <li>• Convene Distance Learning Taskforce</li> <li>• Re-examine Graduation Requirements</li> </ul>	<p><b>Goal 1:</b> Increase the overall educational attainment of Montanans through increased participation, retention and completion rates in the Montana University System.</p> <ol style="list-style-type: none"> <li>1) Improve postsecondary education participation rates, with particular attention to Montana resident in MUS institutions.</li> <li>2) Increase retention rates within the Montana University System</li> </ol> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>• Distance Learning Initiative (2007 LEG SESSION)</li> <li>• Student Data Initiative</li> <li>• Refine remediation policy and coursework in MUS (Remediation Taskforce)</li> <li>• Revise mathematics proficiency policy and placement in MUS</li> <li>• Implement writing proficiency project for placement in MUS</li> </ul> <p><b>Goal 1 (4):</b> Work collaboratively with the K-12 education system to increase high school academic preparedness, completion and concurrent enrollment programs.</p> <ol style="list-style-type: none"> <li>1) Expand outreach to at-risk and disadvantaged students</li> <li>2) Expand outreach to top academic achievers graduating from Montana high schools</li> </ol>

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			<p>3) Increase dual enrollment and advanced placement programs.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Align college admission and high school graduation requirements in composition and mathematics</li> <li>Implement Perkins new emphasis on career clusters (OPI)</li> <li>Implement a Montana college access network</li> <li>Participate in National Association of System Heads "Access and Success Initiative"</li> </ul> <p><b>Goal II (1): Increase responsiveness to workforce development needs by expanding and developing programs in high demand fields in the State</b></p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Workforce training &amp; equipment in high demand fields (2007 LEG SESSION)</li> <li>Long range building funds for campus renovations related to workforce (2007 LEG SESSION)</li> <li>Support for non-beneficiaries at tribal colleges (2007 LEG SESSION)</li> </ul>

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<b>Technology Framework</b> <ul style="list-style-type: none"> <li>• Short and long term vision</li> <li>• Coordinate legislative data requests</li> <li>• Coordinating with other agencies</li> <li>• Distance education K-12 and higher education</li> </ul>	<b>Goal 2:</b> Assess and communicate the quality and achievements of K-12 education  <b>Goal 4:</b> Deliver quality instruction through professional development  <b>Goal 3:</b> Provide access to and management of information and data related to K-12 school improvement  <b>Action:</b> <ul style="list-style-type: none"> <li>• Serve on Integrated Data Management Coordination Committee with OPI, OCHE, DLI, etc</li> </ul>	<b>Goal 3:</b> Create clear pathways for students to become life-long learners  <b>Action:</b> <ul style="list-style-type: none"> <li>• Convene Distance Learning Taskforce</li> </ul>	<b>Goal III (1):</b> Improve the accuracy, consistency and accessibility of system data, including the continued development of a comprehensive data warehouse.  <b>Action:</b> <ul style="list-style-type: none"> <li>• Expand MUS student data warehouse including community colleges (2007 LEG SESSION)</li> <li>• Student Data Initiative—connect high school and college data</li> </ul> <b>Goal I (6):</b> Improve distance and on-line education across the entire Montana University System.  <b>Action:</b> <ul style="list-style-type: none"> <li>• Distance Learning Initiative (2007 LEG SESSION)</li> </ul> <b>Goal II (2):</b> Establish collaborative programs among institutions, the private sector, and the state to expand research, technology transfer, the commercialization of new technologies, and the development  <b>Action:</b> <ul style="list-style-type: none"> <li>• Increase connectivity with University Research Network (2007 LEG SESSION)</li> <li>• Develop new research opportunities and</li> </ul>

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			funding opportunities using the supercomputer (2007 LEG SESSION) • Research Agency Equipment (2007 LEG SESSION)
<b>Close tuition and salary gap</b> <ul style="list-style-type: none"> <li>• Access</li> <li>• Affordability</li> <li>• Transferability</li> </ul>	<b>Goal 2:</b> Assess and communicate the quality and achievements of K-12 education  <b>Action:</b> <ul style="list-style-type: none"> <li>• Establish criteria for Quality Educator Loan Forgiveness Program (2007 LEG SESSION)</li> </ul>	<b>Goal 2:</b> Ensure that Montana public schools have a highly qualified workforce.  <b>Action:</b> <ul style="list-style-type: none"> <li>• Establish criteria for Quality Educator Loan Forgiveness Program (2007 LEG SESSION)</li> </ul>	<b>Goal 1 (2):</b> Make higher education more affordable by offering more need-based financial aid and scholarships. 2) Increase the percentage of students who receive financial aid or scholarships. 3) Increase the average aid/scholarship award amount.  <b>Action:</b> <ul style="list-style-type: none"> <li>• Distribute Governor's "Best &amp; Brightest" scholarship program (2007 LEG SESSION)</li> <li>• Execute Quality Educator Loan Forgiveness Program (2007 LEG SESSION)</li> </ul> <b>Goal 1 (3):</b> Promote post-secondary education affordability 1) Increase the amount of state support as a percentage of total personal income relative to peer states and historical levels. 2) Decrease tuition as a percentage of median household income.  <b>Action:</b> <ul style="list-style-type: none"> <li>• Implement the College Affordability</li> </ul>

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			<p>Program (CAP) (2007 LEG SESSION)</p> <p><b>Goal I (5):</b> Increase postsecondary enrollment of traditional and non-traditional students through expanded outreach programs, evening/weekend programs, and 2-year programs.</p> <p>1) Increase enrollment in two-year programs.</p> <p>2) Increase programs and classes for non-traditional students, including evening and weekend programs.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>• Continue marketing initiative for two-year education</li> <li>• Workforce training in high demand fields (2007 LEG SESSION)</li> </ul> <p><b>Goal I (6):</b> Improve distance and on-line learning by coordinating delivery of education across the entire Montana University System.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>• Distance Learning Initiative (2007 LEG SESSION)</li> </ul> <p><b>Goal III (2):</b> Deliver efficient and coordinated services.</p>

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			<p>3) Improve articulation and transferability among all 2-year and 4-year institutions, including community colleges and tribal colleges.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Implement the Transferability Initiative (2007 LEG SESSION)</li> </ul>
<p><b>Indian Education for All</b></p>	<p><b>Goal 4:</b> Deliver quality instruction through professional development</p> <p><b>Goal 5:</b> Support accountability and improvement in all Montana schools</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Indian Education for All is a standing agenda item</li> <li>Professional Development</li> <li>Technical assistance to schools</li> <li>Implement Tribal History Project (2007 LEG SESSION)</li> </ul>	<p><b>Goal 2:</b> Ensure that Montana public schools have a highly qualified workforce.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Indian Education for All is a standing agenda item</li> </ul>	<p><b>Goal 1:</b> Increase the overall educational attainment of Montanans through increased participation, retention, and completion rates in the Montana University System.</p> <p><b>Action:</b></p> <ul style="list-style-type: none"> <li>Implement the MUS plan on Indian Education for All focusing on teacher education programs</li> <li>Monitor the Board of Regents' minority achievement plan</li> <li>Indian Education for All is a standing agenda item</li> </ul>

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